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Copy 1 of 7  
27 May 1971

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MEMORANDUM FOR: Director, Special Activities  
Deputy Director, Special Activities  
Deputy for Operations  
Deputy for Materiel  
Chief, Security Staff  
Chief, Budget & Finance Division

Attached for your files is one complete set of  
the charts used to brief the DDS&T on the four  
FY 1973 U-2 Options on 25 May 1971.

Chief, Budget & Finance Division  
Office of Special Activities

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B&FD/Compt/OSA/ (27 May 1971)

Distr: Cy 1-D/SA, w/att  
Cy 2-DD/SA, w/att  
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Cy 4-D/M/OSA, w/att  
Cy 5-SS/OSA, w/att  
Cy 6-B&FD/Compt/OSA, w/att  
Cy 7-RB/OSA, wo/att

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GROUP 1  
Excluded from automatic  
downgrading and  
declassification

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ATTACHMENT TO

CONCEPTS

I SEPARATE OPERATION  
III CONSOLIDATE UNDER CIA

25X1	<u>OPTION I</u>	<u>NO BASE</u>		<u>OSA IDEA</u>
	Aircraft	3		
●	Personnel (Tot)			
	Mission	Conting Cap Covert Dep Overt Dep Tng, R&D		Command and Control
	FH/MO/ACFT	42		
	<u>OPTION III</u>	<u>NO BASE</u>	<u>SEA DET</u>	<u>OSA IDEA</u>
	Aircraft	5	4	
●	Personnel (Tot)			
	Mission	Conting Cap Cuba Msn Covert Dep Overt Dep Tng, R&D	SEA Photo	Command and Control
	FH/MO/ACFT	42	75	

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CONCEPTS

II CONSOLIDATE UNDER NRO  
IV CONSOLIDATE UNDER AF

	<u>EDWARDS</u>		<u>MCCOY</u>	<u>SEA DET</u>	<u>TOTAL</u>
Aircraft (Est)	4		2	3	11
Personnel (Est)					
Mission	Conting Cap Covert Dep Overt Dep Tng, R&D		Cuba Photo	SEA Photo	
FH/MO/ACFT	(As Req)		(As Req)	100	

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CONCEPTS CONTINUED

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CONSOLIDATION OPTIONS

CONSOLIDATE AT NORTH BASE

NRO II	AF IV	CIA III
YES	YES	YES

● DETACHMENT AT

MCCOY

YES	YES	NO
-----	-----	----

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SEA

TDY	TDY	PCS
-----	-----	-----

CONTROL OF NRO MISSION

NRO	JCS	CIA
-----	-----	-----

COVERT CAPABILITY CONTINUES

"CELL"	"CELL"	YES
--------	--------	-----

PERS INTEGRATED W/AF PER

YES?	NO?	ALL CIA
------	-----	---------

● COMMAND LINE

UNCLEAR	UNCLEAR	DIRECT
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CONCEPTS CONTINUED

RESPONSIBILITIES

CONSOLIDATION OPTIONS

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	II	IV	III
PROVIDE UNIT COMMANDER	AF	AF	CIA-AF
PROVIDE UNIT DEPUTY COMMANDER	CIA	AF?	CIA
BUDGET & MAINTAIN COVERT CAPABILITY	CIA	CIA	CIA
CONTINUE OSA STAFF CAPABILITY	YES	YES	YES
CMD & CONT OF COVERT DEP	CIA	CIA	CIA

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INDUSTRIAL SECURITY	CIA	CIA	CIA
PROJECT SECURITY	MIXED	MIXED	CIA
CONTRACTS	CIA	CIA	CIA
COMMUNICATIONS	MIXED	MIXED	CIA

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PRELIMINARY COMMENTS RESULTING FROM CONCEPTS II AND IV

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- COVERT CAPABILITY CONTINUES
- CIA STAFF REQUIREMENTS REMAIN
- SECURITY & COVER ASPECTS DIFFICULT TO MAINTAIN
- SPECIFIC REQUIREMENTS NOT ADDRESSED UNDER OPTIONS II & IV
  - FLYING HOURS
  - AIRCRAFT DISTRIBUTION
  - PERSONNEL REQUIREMENTS
- UNDER NRO CONSOLIDATION, INTENDED COMMAND ARRANGEMENTS NOT DEFINED
- CIA FUNCTIONS AND RESPONSIBILITIES AT HEADQUARTERS LEVEL VIRTUALLY UNCHANGED UNDER ANY PROPOSED OPTION
- CIA LOSES ALL CONTROL OF ANY PORTION OF THE U-2R FLEET

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## COMPARISONS

### I. ADVANTAGES OF AIR FORCE OR NRO MANAGEMENT:

THE USE OF AIRMEN FOR TECH SUPPORT IN SOUTHEAST ASIA

WOULD ALLEVIATE THE NEED FOR

IN AGENCY FUNDS.

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### 2. DISADVANTAGES OF AIR FORCE OR NRO MANAGEMENT:

A. MIXED PROJECT SECURITY AND COMMUNICATIONS

B. LENGTHENED COMMAND LINES

C. REQUIREMENT TO MAINTAIN SEPARATE CADRES OF OPERATING  
PERSONNEL

D. NO FINANCIAL OR PERSONNEL SAVING

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## COMPARISONS

### ADVANTAGES OF CIA MANAGEMENT:

- A. MANAGEMENT STRUCTURE IS ESTABLISHED
- B. OPERATIONAL STRUCTURE IS ESTABLISHED
- C. BUDGET AND FINANCE, INDUSTRIAL SECURITY, AND CONTRACTING ALL ESTABLISHED IN-HOUSE
- D. BASE OF OPERATIONS FAVORED BY ALL IS ESTABLISHED UNDER AGENCY CONTROL
- E. ALL FOREIGN GOVERNMENT AGREEMENTS ARE ESTABLISHED
- F. WORLD-WIDE COMMUNICATIONS ALL ESTABLISHED
- G. SECURITY WILL BE UNIFORM WITH NO COVERT CELL
- H. TOTAL FLEXIBILITY IN MANPOWER ASSIGNMENTS AND MISSION

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### DISADVANTAGES OF CIA MANAGEMENT:

CIA MUST BUDGET

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## SUMMATION

1. DOLLAR difference among options is [REDACTED]

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2. The Southeast Asia deployment will cost the Agency [REDACTED]

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3. Consolidation under CIA, including the SEA deployment, will cost the Agency an additional [REDACTED] but will result in a total overall savings to the government.

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4. AF presently has about [REDACTED] to support 6 aircraft. CIA proposes to support total fleet of 11 aircraft with [REDACTED]

NR

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5. All options presently envision CIA to continue to handle:

- a. Industrial security,
- b. At least part of project security,
- c. Contracting,
- d. Budget and finance,
- e. Present OSA communications,
- f. A covert capability

6. Differing maintenance philosophies and capabilities must be considered.

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## CONCLUSIONS

1. UNDER ALL OPTIONS AGENCY SUPPORT FUNCTIONS WILL BE RETAINED, AS WELL AS MUCH OF THE MANAGEMENT STRUCTURE REQUIRED FOR FOREIGN LIAISON MISSIONS AND COVERT DEPLOYMENTS.
2. UNDER AIR FORCE AND NRO OPTIONS AN AIR FORCE SUPERSTRUCTURE WILL BE ADDED, WHICH WILL REPORT TO EITHER THE JCS OR NRO.
3. NO OPTION WILL SIGNIFICANTLY REDUCE VISIBLE COSTS TO THE GOVERNMENT.

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## RECOMMENDATION

1. THAT THE AGENCY TAKE A POSITION OF FAVORING OPTION III ON THE BASIS THAT WE NOW PERFORM ALL UNIQUE FUNCTIONS, AS WELL AS ROUTINE OPERATIONS.
2. ADDITIONAL FUNDS AND SLOTS SHOULD BE JUSTIFIED ON THE BASIS OF BEING A SERVICE OF COMMON CONCERN.
3. ALTERNATIVELY, RETAIN OPTION I.

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